



Anurag Mittal

Mobile no.3725112406
WhatsApp no.372 511 18342
Central District, Tallinn, Estonia
Email: eesti0825@gmail.com
<https://www.anuragmittalFIE.ee>

Career Summary

I 'am a **Certified Not for Profit EU Grant-Funding Management professional**, a **Mentor -Tehnopol** selected in a highly competitive Public Tender no:310837 listed on Estonian Procurement Register in March 2026. My assigned LOT areas are IPR, Laws (Digital Transformation of SMEs). I am also an accredited Trainer from United Nations ILO – SIYB Program (Start and Improve Your Business) & a Judge/Mentor with NFTE, USA (The Network for Teaching Entrepreneurship)

As an experienced International Development Agency professional, I specialize in Grant Management – all aspects viz looking for Funding Opportunities/ Tenders/ RFI-RFPs, preparing a quality proposal – Technical and Financial, replying to any queries from funding agency and or seeking clarity from funding agencies for Tender clauses, Post Sanction and Disbursement applying Grant Funds, Preparing milestones Utilization Report, Grant Audits (Internal and External Audits), Grant Risk Management (KYC , Fraud mitigation and Remediation for grant stakeholders, implementing partners), Grant Reporting, Grant Analytics for future proposals, documentation of Grant processes – SOPs(standard operating procedures and Dis (desk instructions), Grant Training.

Key Highlights of work done in Funding – Grants Management for Estonian and International beneficiaries:

- | | |
|--------------------------|----------------------------------|
| ✓ TalTech | ✓ DFID UK |
| ✓ IFC - World Bank Group | ✓ US Aid |
| ✓ GIZ – Germany | ✓ CSR funds for Multinationals |
| ✓ ILO - UNGM | (American Express, GE Capital) |
| ✓ UNDP | |
| ✓ ADB | |

As a committed Higher Education funding professional, I have taken professional membership of platforms like EU Funding Portal, European Association for International Education (eaie.org) Not-for-Profit Leadership alliance, USA and Sustainable Business Association, Estonia (kell.ee) to keep myself informed and updated about latest Open Grants/ Tenders.

Educational Qualification

Gies College of Business , University of Illinois, Urban Champaign , USA

Master of Science in Business Management August 2023 – March 2026
(cum laude GPA 3.88 on a scale of 0 to 4) – Top ranking Public University, USA & Intl

BA Law Program at School of Business and Governance, TalTech 2025
 Certificate Program in Secure E Governance (presented case study on Automation of Japanese Regulatory Reporting by SMEs): Digital Transformation: Estonian SMEs
 Certificate Program in Digitalization and Sustainability (presented case study: Future Scenario of Innovation in Sustainability in Aviation to reduce carbon footprint

EBS, Tallinn (Open University) International MBA 2026
 Certificate Program in Digitalization and Sustainability (presented case study: Digital Transformation of SMEs – Estonian OUs, FIEs, MTUs)

Estonian Entrepreneurship University of Applied Sciences, Estonia
 International Business Administration program (**Management Accounting**) Sept'24 to Nov'25
 Completed 79 ECTS credits with throughout Grades of 5 & 4 (on a scale of 1 to 5)

PhD ("Unified" EU Laws – AI Governance Risk and Control template for Estonian SMEs - OUs, FIEs, Start Ups, MTUs): **RISEBA Latvia (Riga International School of Economics and Business Administration)** 2026 - 2029

Relevant Professional Qualifications- that gives me expert understanding of all phases of Entrepreneurship Development Cycle

Certified Trainer – **SIYB**(Start and Improve Your Business) from **ILO - United Nations**

Association of Certified Fraud Examiners, USA (Financial Statement frauds mitigation with specific focus on Asset Misappropriations – Disbursements, Inventory & Other Assets – Authorization controls, Reconciliation Controls, SODA – segregation of duties)

University of Cape Town, South Africa
(Certified Para Legal Professional) – specific focus on Estonian, EU and Swiss Legal frameworks – Business , Commercial Laws

European Financial Planning Association, Luxembourg EU

EFPA European Financial Advisor

- ESG Advisor (ESG Regulatory Reporting – Carbon Accounting, Carbon footprint calculator)
- EFPA European Financial Advisor (Financial , Management, Branch Accounting, Internal and Regulatory Reporting)

Association of Chartered Certified Accountants ACCA UK (specialist in Financial, Management Accounting and Regulatory Reporting)

Certified Applied AI in Finance and Business, ICAEW UK (specific focus on artificial intelligence application in business process improvements – Journalizing, Accruals)

IAPM: International Association of Project Managers), Liechtenstein

Certification in International Agile Project Management

OCEG (Open Compliance & Ethics Group), USA - **Certified Integrated Policy Management Professional** (documentation of Standard Operating Procedures, Desk Instructions for business processes)

Certified Not for Profit Professional from Not-for-Profit Alliance, USA – specific focus on all aspects of Grant Management processes: proposal writing, grant accounting grant reporting, grant audit)

Work Experience (Business Support Services Centers of MNCs)

At Present:

[Independent Grant Management professional](#) helping Estonia based StarUps, International Entrepreneurs (Invest in Estonia) looking for Funding support by preparing proposals. *I am also volunteering and assisting senior faculty at Digital Transformation and Lifelong Learning , School of Digital Technologies, Tallinn University* in putting in Technical and Financial bids proposal package for Local and International Call for Proposals/ Expression of Interest – IDEA Research Consultancy, Ireland, The Lego Foundation Fellowship .

Also:

[Mentor – Tehnopol](#), Tallinn Estonia (“Zero Cost” Intellectual Property Rights tool, Laws)

[Mentor & Judge – NFTE](#): Network for Teaching Entrepreneurship, USA - [StartUp \(Under 25 Youth Entrepreneurship \)](#)

[Global Advisor : Bioeconomy Tech based Entrepreneurship project mentoring](#) Tiaki Taonga Trust, New Zealand – Interreg Europe,

[Trainer:](#)

How to search, apply, prepare proposals for procurement opportunities listed on international development agencies like UNDP, UNGM, World Bank. My first proposed training is in September 2026 as a volunteer co-operation partner with Network of Country Development Centers (online for HEAK.ee), I am also in discussion regarding with IVEK.ee, EVEA.ee for digital and print format self help guides for Entrepreneurs for accessing Fundings, Grants from funding agencies in EU, Estonia and International)

[Trainer - Tallinn Library, Liivalaia](#)

[Financial Literacy](#) (Money Smart Estonia 2021 - 2035), *excel based personal and small business plan preparation “Zero Cost” business plan preparation tool*

[Artificial Intelligence Literacy](#) – Estonian Citizens (across all 15 Counties), Applied AI use cases in Estonian SMEs – Use of AI in Finance, Accounting, Marketing, IPR registration, Annual Report filings

[Technology Founder – Eesti Entrepreneurship Centre \(registry code: 80673411\), AnuragMittal FIE \(registry code:17213527, VAT: EE102849761\)](#)

@ I am developing a Intellectual Property Rights and EU Laws Compliance [Legal Tech Tool](#) using simple MS-Office applications viz MS Excel, Word, PPT to mitigate compliance inflation and facilitate ease of doing business by Estonian legal entities. I have also set up a First Ever Digital back office (business support services) that provides entire spectrum of Entrepreneurship services (Generate your idea, Start your business, Expand your business, Green business)

[Mainor University](#)

[Guest Faculty](#) – Applied AI in Business , StartUps (Tech SMEs)

[Gies College of Business, University of Illinois, Urbana Champaign](#)

[Guest Faculty:](#) Applied ESG in SMEs and Not for Profits (Tech SMEs)

[Next Gen Digital State Research Group - TalTech](#)

I have actively volunteered at E Gov , TalTech and assisted in preparing Technical components of Tenders on Estonian Procurement Agency, UNDP, EU Funding & Tenders Portal (2 key proposals I worked on viz a) Digital Transformation of SMEs b) Feasibility Study – IPR and Data Protection Training c) Corruption and Finance Risk for Ministry of Justice and Digital Affairs and others

GreenLight Solutions (registered Not for Profit), USA

ESG & Sustainability Project Manager for a Sustainability StartUp (Under 25 Youth Entrepreneurship) , helped in preparing Business Plan for funding support and ESG Reporting compliance viz excel, word, powerpoint based simple “Zero Cost ESG Tool”

In charge - Entrepreneurship Cell, Incubator – Accelerator , Higher Education Institution (Public University, SE Asia) & COWE (Confederation of Women Entrepreneurs) - Prepared proposals for fundings available under Govt Schemes – Central and State Governments, International Philanthropy grants

Senior Advisor (Entrepreneurship) - National Institute of Small Business and Entrepreneurship, SE Asia - Prepared Grants, Funding proposals for IFC World Bank, GIZ, UNDP

Consulting Projects in SE Asia for clients from private, not for profit sectors - Prepared Grants, Funding proposals for IFC World Bank, GIZ, UNDP

Diversity, Equity, Inclusion projects - Prior International Work experience (Onsite) – across USA, UK, Romania, across India, Thailand, Malaysia, Hong Kong, **(Remote)** – Middle East (UAE, Jordon, Saudi Arabia), Singapore, New Zealand, Philippines, Netherlands

Annex – 1

List of local references in Estonia for my “Expertise in Entrepreneurship Mentoring for SMEs (Ous, FIEs and MTUs) with specific focus on EIS, Invest in Estonia, Enterprise Estonia, EU – Digital SME schemes for tech startups)

1.James sunney Quaicoe

Email id: paasanni@tlu.ee

PH#55509768

PhD (Information Society Technologies),

M.A. Humanities(Estonian Studies), M.Ed(Educational Administration),

M.Ed(IT in Education), B.Ed(Technology).

Researcher (Digital Transformation and Lifelong Learning - Technology-Enhanced Learning), Tallinn University, School of Digital Technologies

(Centre for Educational Technology), Estonia

Adjunct Lecturer: University of Ghana, School of Continuing and Distance Education,

Lead (School of Digital Technologies; (Estonia) **E E** - University of Ghana GH Cooperation

2.Lecturer: Anu Olvik

Email id: anu.olvik@eek.ee

PH#56684084

Mainor University

3.Ms.Jaanika Tappo

Email id: jaanika.tappo@tln.lib.ee

PH#6830961

Manager Tallinn Liivalaia Library Liivalaia 40
4.Pablo Martinez Ramil Email id: pablo.ramil@taltech.ee Tallinn, Akadeemia tee 3. Lecturer - Department of Law
5.EVEA reference: Ms.Valeria Siirand, email id: valeria@evea.ee . Tel No: 5887 0378
6.Priit Kukk HR Leader, Career Coach, Recruiter Email id: priit.kukk@keha360.com

Annex – 2 : I have listed few of the “Many Credentials of Mentoring of Entrepreneurs, Start Ups (FinTech, HealthTech,EcoTech & others), academic

Exhibit A



Confirmation letter

This is to confirm that **Mr. Anurag Mittal** participated in the piloting of the ESG Tool, a sustainability reporting solution for companies developed by a consortium of project partners and funded by BSR Interreg (<https://www.esgtool.eu/>). The piloting process in Estonia was led by the Estonian Association of Information Technology and Telecommunications (ITL). Participants provided valuable feedback to support further development of the tool. The piloting was carried out in April and May 2025.

Mr. Mittal contributed feedback both in written form and during a face-to-face meeting.

Participation in the piloting activity was on a voluntary basis, and participants were not compensated.

Sincerely,

Allan Tamme
Head of Innovation and Sustainability
[Estonian Association of Information Technology and Telecommunications \(ITL\)](#)

Exhibit B

Selected as Mentor – Tehnopol (Feb-May 2026)

▼ **Anurag Mittal (1)**

Submitted (1)

Mentoring service

Reference number: 303897

Offer number: 610662

Name of the contracting authority: Foundation Tallinn

Science Park TEHNOPOL

Type of procedure: Open tender procedure

Procurement status: in progress

Offer status: open

Submission of offers: 18.02.2026 13:00

Role of the entrepreneur: prime bidder

Invitations and proposals (6) [Procurement notices \(2\)](#) [Contracts \(177\)](#)

- 12.3. The contact persons and data of the parties in connection with the performance of the agreement are as follows:

The client's contact person(s):

The contractor's contact person:

Name: Kersti Tali

Phone: +372 53470179

E-mail: kersti.tali@tehnopol.ee

Name: Anurag Mittal

Phone: +372 5112406

Email: eesti0825@gmail.com

Name: Kaija Põder

Phone: +372 5818 8318

Email: kaija.poder@tehnopol.ee

- 12.4. A party may change the contact details to which notices or other information are sent and its respective contact persons at any time by notifying the other party thereof. The respective notice is sent by email.
- 12.5. The client's contact person has the competence to organise supervision over the performance of the agreement and the schedule, notify the other party of delays and changes, accept the works on behalf of the client and file complaints. If the client's contact person is off duty (holiday, business trip, illness, etc), the person appointed by the client has the same rights.

Sihtasutus Tallinna Teaduspark Tehnopol, registry code 90008258, address Mäealuse 2/4, Tallinn 12618, represented by management board member Agnes Roos (hereinafter: **client**),

and

Anurag Mittal registry code/personal identification code 37208260084, address The Depot House, Juurdeveo 25C Tallinn 11313, (hereinafter: **contractor** or **mentor**), who is represented by Anurag Mittal,

hereinafter also referred to separately as **party** and jointly as **parties**, enter into this framework agreement (hereinafter: agreement) based on the results of the public procurement procedure 'Mentorteenus' ['Mentoring service'] with reference number 303897 (hereinafter: public procurement) as follows:

1. CONTRACT DOCUMENTS AND INTERPRETATION

- 1.1. The basis for entry into the agreement is the contractor's tender that was declared successful for the public procurement lot No 7 (Intellectual property), lot No 10 (Legal) in the public procurement conducted by the client and the procurement documents of said public procurement.
- 1.2. The framework agreements entered into separately with the contractors who have been declared successful in the public procurement lot No 7, lot No 10 form a single group of framework agreements regarding the specific subject matter (public procurement lot) of an agreement, which is used as the basis for the submission of orders.
- 1.3. The contract documents include this agreement, the annexes to the agreement, and amendments to the agreement and other agreements agreed upon after entry into the agreement.
- 1.4. Upon entry into the agreement, the agreement has the following annexes:
 - 1.4.1. Annex No 1 – Procurement documents and its annexes;
 - 1.4.2. Annex No 2 – the tender submitted by the contractor in the framework of a public procurement (hereinafter: tender);

Exhibit C





Greenloop

Student-Led Sustainability Projects
With GreenLight Solutions



Solutioneers are conducting market research for GreenLoop, a plastic wood production company.

Meet the Team



Project Partner
Mijail Zegalo



Project Lead
Manasa Sreeram



Solutioneer Mentor
Anurag Mittal

Solutioneers



Andres Bustamante



Laura McGeary



Alanoud Albishi



Andre Sanchez

Welcome to GreenLight Solutions!

Gemini Boudrie <gemini@gl solutions.org>
Bcc: amcnpesg@gmail.com

9 September 2023 at 05:34

Hello,

I'd like to formally congratulate you on being accepted as a Solutioneer Mentor for Student-Led Sustainability Projects with GreenLight Solutions. You will have the opportunity to share your knowledge and skills with our students. It will be an incredible learning experience for them, helping them to become the sustainability professionals our world needs.

Learn more about the Solutioneer Mentor experience [here](#) and check out our past Student-Led Sustainability Projects [here](#).

#1 To confirm your acceptance:

1. Join our [Online Community](#) (20 minutes)
2. Watch your Mentor 101 training which will be sent out next week.

Mighty Networks is your one stop shop for your GreenLight Solutions experience - where all communications and project management will take place. Take a look around and become familiar with the platform!

#2 What happens next:

- Join our [2023-2024 Student Solutioneer Welcome Event](#) on **September 15th**.
- The Project Team rosters will be announced in Mighty Networks the day of the [Welcome Event](#) on **September 15th**.
- You will then gain access to your exclusive Project Team Space within Mighty Networks.
 - Project Team Spaces hold your:
 - Chat: Channel to communicate regularly
 - Resources: Crucial project resources
 - GL GuideLines: Step-by-step project process guide
 - Meetings: Two weekly team meetings (Project Team Meetings and Project Partner Meetings)
 - Team: Project Team, Solutioneer Mentor, Project Partner, and Operations Team profiles and contact information

Your Project Team Space holds every resource you will need to be successful - for both your Student-Led Sustainability Project and your individual professional development.

Please do not hesitate to ask any questions. We look forward to working with you and supporting you in launching your career! Welcome to the GreenLight family.

Best Regards,

Gemini Boudrie
Program Coordinator | [GreenLight Solutions](#)

B.S. Economics | B.A. Business Sustainability 2022

W.P. Carey School of Business | Barrett, the Honors College | ASU

gemini@gl solutions.org | (480)-558-6832

Exhibit E

5/31/2019

<https://www.ilo.org/pls/siybga/f?p=48100:8:16699899691020:::YES>

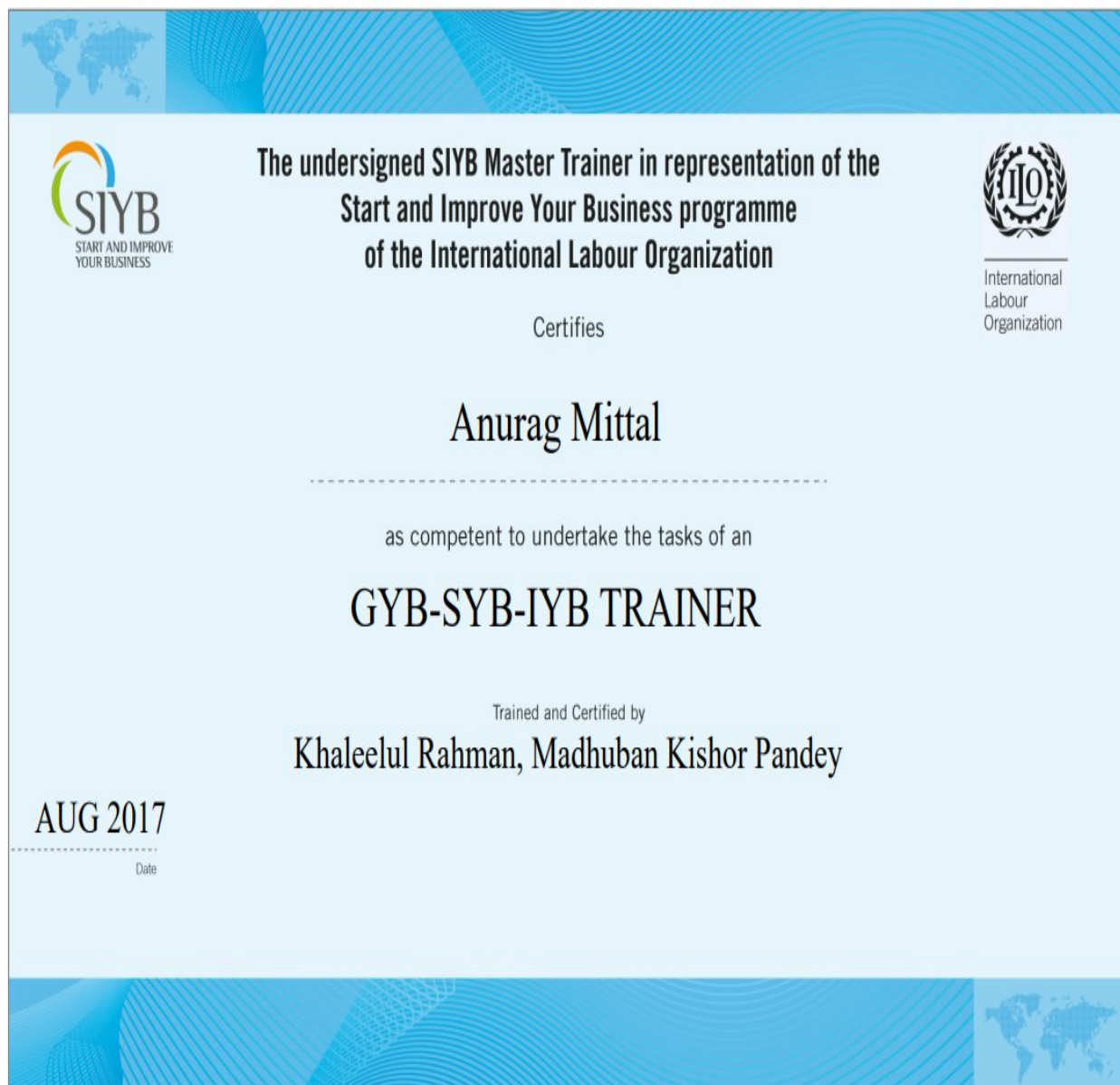


Exhibit F

7/21/26, 9:55 PM

Gmail - Subject: Invitation to Join as Esteemed Judge – SRCC Case Championship 2025



Anurag Mittal <anuragmittalcmacfe@gmail.com>

Subject: Invitation to Join as Esteemed Judge – SRCC Case Championship 2025

SAPNA BANSAL <sapna.bansal@srcc.du.ac.in>
To: Anurag Mittal <anuragmittalcmacfe@gmail.com>

Wed, Aug 6, 2025 at 7:53 AM

Dear Shri Anurag Mittal,

Greetings from Shri Ram College of Commerce (SRCC)!

It gives us immense pleasure to invite you to serve as one of the esteemed judges for the SRCC Case Championship 2025 national-level competition focused on AI-driven solutions to real-world social challenges. The event is being organised by Shri Ram College of Commerce in collaboration with Thumbay College of Management & AI in Healthcare, Gulf Medical University, UAE and inspired by the vision of our recently concluded International Conference on AI for Social Impact, held in Dubai.

This competition brings together some of the brightest young minds from across the country, including school students, undergraduates, postgraduates and young professionals.

📄 Judging Details

- Mode: Online Presentations
- Dates: 13th August – 28th August 2025
- Session Requirement: One Junior Track and one Senior Track session (approximately 2 hours each)
- Available Time Slots:
 - Morning: 8:00 AM – 10:00 AM
 - Afternoon: 12:00 PM – 2:00 PM
 - Evening: 5:00 PM – 7:00 PM

You are welcome to choose any two slots at your convenience within this window.

🏆 Prize Highlights

Senior Track

- 🏆 1st Prize – ₹51,000
- 🏆 2nd Prize – ₹21,000

Junior Track

- 🏆 1st Prize – ₹11,000
- 🏆 2nd Prize – ₹10,000

We would also be honoured to host you at the Valedictory and Felicitation Ceremony scheduled on 3rd September 2025 at SRCC, University of Delhi, where we will celebrate the top 20 finalist teams from across India.

This prestigious ceremony is expected to be graced by the presence of:

- Her Excellency Ms. Katrin Kivi, Ambassador of the Republic of Estonia to India
- His Excellency Datuk Muzafar Shah Mustafa, High Commissioner of Malaysia to India
- His Excellency Dr. Abdulnasser Jamal Hussain Mohammed Alshaali, Ambassador of the United Arab Emirates to India
- And the Chief Guest, Shri Shashi Bhushan Kumar Singh (SBK Singh), Commissioner of Delhi Police

Your presence and guidance will be deeply valued by the participants and will significantly contribute to the success of this initiative.

We kindly request you to confirm your availability and preferred time slot and also share a short professional profile along with a high-resolution photograph for our records and event collaterals.

Looking forward to your confirmation.

Warm regards,
Dr. Sapna Bansal

Exhibit G

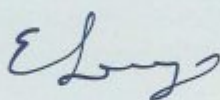
Tõend

Anurag Mittal

Reg nr 17213527

on läbinud ajavahemikus 18.11.2025-20.11.2025
"Intellektuaalomandi hindamise koolituse"

Koolitaja: André Gorius, PhD



Erkki Leego

ärikliendi ja platvormteenuste
osakonna juht
Ettevõtluse ja Innovatsiooni Sihtasutus

2025

Exhibit H

----- Forwarded message -----

From: **Tangri, Arushi GIZ IN** <arushi.tangri@giz.de>

Date: Mon, Mar 9, 2020 at 12:42 PM

Subject: Confirmation

To: anuragmittalcmacfe@gmail.com <anuragmittalcmacfe@gmail.com>

Cc: nmiusecretariat@gmail.com <nmiusecretariat@gmail.com>

Dear Esteemed Expert,

I am directed to convey to you that under the M/o MSME's initiative of '**Ideas For New India Challenge 2020**', **you have been selected as an Evaluator for 2nd Stage of Evaluation for the challenge competition.**

'**Ideas For New India Challenge 2020**' has been initiated by the Ministry, to enable Innovators, Start- Ups, Technocrats, Students, and MSMEs from all over India to submit ideas, for incubation support, on a fast track mode through an online platform. Ministry will provide funding support of up to INR 15 lakhs to each winning idea, through the business incubators chosen by them. Further, details related to the challenge are available on <https://innovate.mygov.in/ideas-2020/>.

The winning ideas are selected through a rigorous process and in the first step 350+ incubators were selected. In the second stage, three sector experts need to evaluate and score each shortlisted application based on a set of evaluation criteria provided by the Ministry.

As an esteemed expert, you are expected to evaluate on an average 100-150 applications online within 3-4 days from **09/03/20 to 12/03/20**. As a token of appreciation, the MSME INNO project (implemented jointly by Ministry of MSME & GIZ) will give a total honorarium of INR 20,000/-.

You are requested to communicate your willingness earliest on the following email ids: 1) arushi.tangri@giz.de and

2) nmiusecretariat@gmail.com.

The official letter from the Joint Development Commissioner is attached with this mail.

Best Regards,

Arushi Tangri

Private sector development

MSME INNO

Fw: Invitation as Keynote Speaker for National Workshop on Managing Funds and Entrepreneurship 

Anurag Mittal <anuragmittal@jnu.ac.in>
to me

Tue, Jan 14, 2020, 4:05 PM

From: **Brjesh Kumar Tiwari** <brjeshkumar@mail.jnu.ac.in>

Sent: 14 January 2020 18:00

To: Anurag Mittal <anuragmittal@jnu.ac.in>; anuragmittal <anuragmittal@jnu.ac.in>

Subject: Invitation as Keynote Speaker for National Workshop on Managing Funds and Entrepreneurship

Dr. Anurag Mittal
In-Charge
Entrepreneurship cell
Delhi University

Dear Sir,

As discussed I am writing this mail to invite you for as Keynote Speaker during our National Workshop on *Managing Funds and Entrepreneurship* at the Atal Bihari Vajpayee School of Management and Entrepreneurship, Jawaharlal Nehru University on January 18, 2020 (Saturday). we want to invite you as **Keynote Speaker for this event**.

Kindly find attachment for event details.

(**Date: 18.01.2020, Saturday, Timings: 10:30 to 11:30: am**)

Look forward to your support for this opportunity. kindly confirm with revert mail.

Best regards,

DR. BRAJESH KUMAR TIWARI
Associate Professor,
Convener (Seminars & Lectures)
Atal Bihari Vajpayee School of Management & Entrepreneurship (ABV-SME)
Jawaharlal Nehru University (JNU)
New Delhi-110067
Alternate E-Mail: ajyvjayeshu@gmail.com
Phone No. 011-29738641
09018558877
www.jnu.ac.in/abvsmc

Exhibit I

**International Business
Management Institute**
Berlin · Germany



This certifies that
Anurag Mittal
was awarded a
Mini-MBA

by completing the following courses:

-
- | | |
|--------------------------------------|------------------------------|
| · International Business & Economics | · Strategy & Operations |
| · Essential Management Skills | · Finance & Accounting |
| · Human Resource Management | · Marketing & Communications |





President



Program Director

Certificate ID:
142837-158-591-0853
www.ibm-institute.com/verify



EFPA EUROPEAN FINANCIAL ADVISOR[®] EFA

This is to inform the public that

M. Anurag Mittal

Born August 26th, 1972

has satisfied the education and examination requirements for certification, has agreed to abide by the Code of Ethics and is authorised by EFPA to use the EFA designation with all rights and privileges pertaining thereto and subject to periodic renewal requirements, including continuing education.

Certification Number: **LU20250202** - First Certification: **February 5th, 2026**

Roger Hartmann
EFPA Luxembourg Chairman

Emanuele Maria Carluccio
EFPA Europe Chairman

This certificate is only valid if the holder's name appears in the current register of the European Financial Planning Association at www.efpa-eu.org

Exhibit K



EFPA ESG ADVISOR®

This is to inform the public that

Mr. Anurag Mittal

Born August 26th, 1972

has satisfied the education and examination requirements for certification, has agreed to abide by the Code of Ethics and is authorised by EFPA to use the *ESG Advisor* designation with all rights and privileges pertaining thereto and subject to periodic renewal requirements, including continuing education.

Certification Number: **LU20250202** · First Certification: **September 22th, 2025**

Roger Hartmann
EFPA Luxembourg Chairman

Emanuele Maria Carluccio
EFPA Europe Chairman

This certificate is only valid if the holder's name appears in the current register of the European Financial Planning Association at www.efpa-eu.org

Exhibit L

From: Jaanika Tappo <Jaanika.Tappo@tln.lib.ee>
Date: Tue, 15 Apr 2025 at 17:40
Subject: Re: Humble follow up request - Fwd: Financial Literacy Education Series - aligned to Ministry of Finance, Govt of Estonia - Strategy 2021 - 2030
To: Anurag Mittal <amcncpesg@gmail.com>

Dear Anurag

The date of the Club meeting is coming closer. I have put up the poster in the Library screens for the Financial Literacy Club in English. I will also post the information on our website and social media. Could you write me some of your credentials so I can put them up along with the information about the club on our website.

Kind regards

Jaanika Tappo

Head of Tallinn Liivalaia Library

Tallinn Libraries

+372 683 0961

www.tallinnaraamatukogud.ee



Rahatarkuse klubi (inglise keeles) *Financial Literacy Club in English*

Tule õpi tundma Eesti majandusmaastikku ja
nippe, kuidas raha säästa

**Come learn to know the Estonian economic
landscape and tips on how to save money**

28.04 kell 17.30

Registreerumine: vo@tln.lib.ee; 6830 960

 Tallinna
Liivalaia raamatukogu



Exhibit M



**TAL
TECH**

CERTIFICATE

ANURAG MITTAL

born 26.08.1972

has passed the training course in Tallinn University of Technology

TAC0365 Secure e-Governance (summer school)

18 August - 27 August 2025

LEARNING OUTCOMES:

The participants will have an understanding of: -how the public sector implements different e-governance related systems/solutions and applies service orientation; -what are the main building blocks for identity management in the digital world; -how security and legal frameworks relate to the e-governance; -what should be considered while designing environments for the public services; -how to conduct changes and lead change management within the organization; -the main concepts of the interoperability and digital data exchange; -creating e-governance supported solutions in the public and private sector.

Workload: face-to-face learning 40 hours, independent work 14 hours, other learning 10 hours.

Total 64 hours (2 ECTS)

Organizer: Open University of TalTech

Maarja Tosso
Open University
Project Manager



ESTONIA Tallinn 27 August 2025

TALLINN UNIVERSITY OF TECHNOLOGY

REG NO 74000323

081213





ENTREPRENEURSHIP DEVELOPMENT INSTITUTE OF INDIA

Ahmedabad

Certifies that

Anurag Mittal

Enrollment No.: 073051006E

has successfully completed the one year course on

**Open Learning Diploma in
Business Entrepreneurship**

Sponsored by

Friedrich-Naumann-Stiftung (FNSt), Germany

During

July 2007 - June 2008

Place : Ahmedabad

Date : 22.08.2013

Dr. Sunil Shukla
Course Director

Dr. Dinesh Awasthi
Director

Exhibit Q



ETHICAL USE OF AI

IN RESEARCH, TEACHING & ENGAGEMENT
Empowering Educators with AI for Research, Teaching and Academic Excellence
Organized by
Research and Development Cell
in Collaboration with DC (Samarth Bharat)
Under the aegis of IQAC

ONLINE MODE
 Online
(Google Meet)

STARTS
 17 6th July
2026
(Monday)

DURATION
 17 Every
Monday for 5
Weeks

TIME
 11:00 AM
– 12:00 Noon

RESOURCE PERSON
Mr. Anurag Mittal

- **AI & Data Analytics Leader / Researcher / Educator**
- **20+ Years of Experience in Research, Teaching, Analytics and AI-driven Solutions.**

Register here:



Last date to register:
30th June, 2026.

PROGRAMME HIGHLIGHTS

- Literature Review & Academic Writing
- Plagiarism Detection & Academic Integrity
- Research Data Collection & Analysis
- AI-enabled Teaching Material Development
- Multimedia Content Creation
- Session Recordings will be Provided
- Notes, Practice Resources & Useful Links will be Shared
- Certificate of Participation
- Google Meet Link will be Shared with Registered Participants

FOR ANY QUERIES
Contact: 93195 73696

Prof. (Dr.) Saloni Gupta
Principal
Bharati College

Director
Dr. Nishtha Bhushan
Deputy Director
Dr. Shailendra Vikram

Course Co-ordinator
Dr. Anubha Bhargava



GATES INSTITUTE OF TECHNOLOGY

Approved by A.I.C.T.E. & Permanently Affiliated to JNTUA, Ananthapuramu
.N.H-44, Gooty-515401, Ananthapuramu, Andhra Pradesh

ACCREDITED BY NAAC

DEPARTMENT OF MANAGEMENT STUDIES

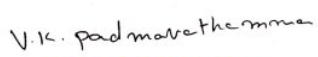
E-Certificate of Appreciation



This is to certify that ***Dr. Anurag Mittal In charge Entrepreneurship Cell*** of ***School of Open Learning University of Delhi New Delhi*** acted as a resource person for the session titled ***Role & Responsibilities of Supporting Agencies: DIC, SIDC, DI-MSME etc.*** at the Two Weeks Online Faculty Development Programme on “Entrepreneurship” Sponsored by Department of Science & Technology, Government of India held during 15th - 27th March, 2021.


COORDINATOR


PRINCIPAL


CORRESPONDENT

www.gatesit.ac.in



CERTIFICATE

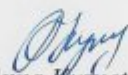
No. 39501

*Tallinn University
(Reg No. 74000122, notice of economic activity No 172097)
certifies that*

ANURAG MITTAL

*born 26.08.1972
has completed in full 52 academic hours
Training and Conference Centre's Continuing Education Curriculum
Innovate and Educate
(No. AYC0361)
during the period of 26th January 2026 to 30th January 2026*


Katrin Niglas
VICE-RECTOR FOR RESEARCH


Anna Kuznetsova
SUMMER AND WINTER SCHOOL PROJECT MANAGER

Tallinn, 30.01.2026

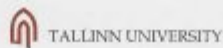


Exhibit T



Office of the Registrar
901 W. Illinois Street, Suite 140
Urbana IL 61801
(217) 333-6383

One-Click Degree Verification

Anurag Mittal

Institution: University of Illinois Urbana-Champaign
Degree: Master of Science in Management
Graduation Date: May 16, 2026

Meghan E. M. Hazen
Meghan E. M. Hazen, University Registrar

This eDiploma was digitally Signed and Certified on Jul 1, 2026.

Michael Sutter
DOCUMENT CERTIFICATION SERVICES

eDiploma - Signed and Certified PDF

To validate the Signature and Certification of this eDiploma, you must open this PDF with Adobe Reader or Adobe Acrobat. You will see a Blue Ribbon at the top of the document validating the digital Signature used to Certify this eDiploma.



eDiploma on page 2



By authority of the Board of Trustees of the
UNIVERSITY OF ILLINOIS

*and upon recommendation of the Senate
at Urbana - Champaign*

Anurag Mittal

has been admitted to the Degree of

Master of Science in Management

*and is entitled to all rights and honors thereto appertaining
Witness the Seal of the University and the Signatures of its Officers
this sixteenth day of May, two thousand and twenty-six.*



James H. Ruiz
Chair of the Board of Trustees

MA Fin
Secretary of the Board of Trustees

Timothy L. Killen
President of the University of Illinois

Chancellor
Chancellor, University of Illinois Urbana-Champaign
Vice President, University of Illinois

Exhibit U

Cyber Risk GmbH

Dammstrasse 16, 8810 Horgen, Switzerland
Handelsregister des Kantons Zürich, Firmennummer: CHE-244.099.341

CERTIFICATE OF COMPLETION

This is to certify that on May 18, 2026

Anurag Mittal

completed the training and successfully passed the examination

Artificial Intelligence Act Trained Professional (AIActTPro)TM

Certificate Number: 367809





Anurag Mittal, CNP

Hereby meets the education, experience, and assessment requirements of the Certified Nonprofit Professional credential with the corresponding CNP designation.

Issued by the Nonprofit Leadership Alliance on April 14, 2023.

A handwritten signature in black ink that reads "Dorothy Norris-Tirrell".

Dorothy Norris Tirrell Ph.D., CNP

Interim President

Nonprofit Leadership Alliance



A handwritten signature in black ink that reads "Keely O'Sullivan Kurtz".

Keely O'Sullivan Kurtz, MS, CNP

Director of CNP Programs

Nonprofit Leadership Alliance

CERTIFICATE

No. 39501

Tallinn University

(Reg No. 74000122, notice of economic activity No 172097)

certifies that

ANURAG MITTAL

born 26.08.1972

has completed in full 52 academic hours

Training and Conference Centre's Continuing Education Curriculum

Innovate and Educate

(No. AYC0361)

during the period of 26th January 2026 to 30th January 2026


Katrin Niglas
VICE-RECTOR FOR RESEARCH


Anna Kuznetsova
SUMMER AND WINTER SCHOOL PROJECT MANAGER

Tallinn, 30.01.2026

CERTIFIED SUSTAINABILITY COACH

This is to certify that

Mr. Anurag Mittal

has successfully completed courses and satisfactorily demonstrated skills for
Certified Sustainability Coach

27th August, 2023
Certificate ID : SC 04



Dr. Basanna Patagundi
Chief Learning Officer